



## JAMES MILLEN

### Quantum and Construction Management Expert

- A Chartered Quantity Surveyor
- Over 25 years' experience in construction and engineering industries
- Extensive experience in quantifying variations, disruption, delay and defects
- Specialist in analysing complex and intricate cost claims
- Certified as an Expert Determiner for impartial dispute resolution

#### Qualifications

BSc (Hons) Construction Management & Quantity Surveying  
MSc Construction Law and Dispute Resolution

#### Memberships and Associations

MRICS  
MCI Arb

#### Contracts

Australian Standard Contracts,  
ICE  
JCT  
NEC3  
Bespoke

#### Sectors

Building  
Energy  
Infrastructure  
Marine  
Mining  
Oil & Gas  
Transportation

#### Geographic experience

Asia Pacific  
Europe

James is a Chartered Quantity Surveyor and a Member of the Chartered Institute of Arbitrators, with over 25 years of experience in the construction and engineering industry. Over the last eight years, he has focused on expert commissions, developing experience as lead assistant to the Quantum Expert on large scale high value disputes of multi-billion-dollar value, and increasingly receiving direct quantum expert appointments. Bringing insight from certification as an Expert Determiner, he is frequently engaged in consulting expert and early expert roles.

His experience spans a diverse range of projects, including the construction of hotels, hospitals, hi-tech laboratories and theme parks, as well as major projects in transport and infrastructure, tunnelling, marine works, LNG processing plants, and heavy engineering with values extending into the billions of dollars. Having worked across the UK and Asia Pacific, he brings deep insight into complex project dynamics and cost-related risks.

James specialises in resolving complex cost disputes, bringing clarity to substantial datasets, multiple disputed elements, and intricate contractual mechanisms. Whether dealing with large-scale or high-volume variations, disruption, delay, defect claims, or bespoke contracts, he distils technical complexity into clear, structured insights.

James has advised both clients and contractors in high-pressure project environments, providing expertise in live project administration, contract application, dispute avoidance, alternate and formal dispute resolution processes, and independent expert analysis.

#### This expert has the following cross-examination experience:

- Successfully completed internal cross examination courses;

#### This expert has recently been instructed by:

- Acciona
- DLA Piper
- Pinsent Masons
- Squire Patton Boggs

*"Thanks James, you have provided a consistently high quality of work, offered sensible reasoned advice and well-grounded review".*

**Director of Strategic Projects, State Government of WA**